

**MOLLYMOOK**  
GOLF CLUB



# **52<sup>ND</sup> ANNUAL REPORT**

## **2023**

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# HIGHLIGHTS



**\$3.4M**  
OPERATING CASHFLOW



**70,000+**  
COFFEE'S SERVED

**\$2.95M**

BEACHSIDE EBITDA

**\$485,000**

HILLTOP EBITDA



**160,000+**  
BISTRO MEALS SERVED

**\$19.4M**

TOTAL REVENUE

**\$1.5M**

TOTAL PROFIT



**450,000+**  
BEVERAGES POURED

**53,632**

HILLTOP GOLF  
ROUNDS PLAYED

**36,760**

BEACHSIDE GOLF  
ROUNDS PLAYED



**12,423**  
TOTAL MEMBERS



 BEACHSIDE VISITOR  
VS MEMBER RATIO



 HILLTOP VISITOR  
VS MEMBER RATIO



**150,000+**  
VISITORS

**221**

PEOPLE DIRECTLY  
EMPLOYED

**\$122,500**

COMMUNITY  
CONTRIBUTIONS

# MEET OUR DIRECTORS



**DAVID HUME**  
PRESIDENT



**BEN HATCHER**  
VICE PRESIDENT



**SEAN CARSON**  
CAPTAIN



**DOROTHY BUCK**  
DIRECTOR



**DAWN MAKEHAM**  
DIRECTOR



**BRENDAN BULL**  
DIRECTOR



**RODNEY TUCKER**  
DIRECTOR

## AUDITORS



## GENERAL MANAGER

JOHN HOLT

## PATRONS

J. BENDEICH  
J. COBURN

## LIFE MEMBERS

D. CLUGSTON  
J. MCMULLEN

## VALE

The Board of Directors extend their sympathy to the families of the Members who passed during the year.



# MESSAGE FROM THE PRESIDENT AND GENERAL MANAGER

It is that time of year again when we have the pleasure of providing the membership with a snapshot of the last trading period, wrap up the year that was and provide a glimpse of the year ahead.

What a successful year 2023 was with an excellent financial result and several important milestones reached including the commencement of the long overdue renovation works to the Beachside Clubhouse.

## 2023 in Reflection

Following three years of disruption and change, the last 12 months has seen a gradual return to regular trading patterns. Both Beachside and Hilltop performed strongly, generating record revenues and an excellent profit.



In summary, the financial year ending 31 July 2023 delivered:

**Total revenue**

**\$19,470,000**

**Cash surplus**

**\$3,430,807**

**Net profit**

**\$1,504,673**

*Note: Depreciation \$1,926,134*

There were still challenges to overcome. Interest rate hikes and soaring inflation steadily reduced household disposable income whilst at the same time increased the cost of product and wages. It has been difficult managing the increasing cost of operating expenses and maintaining reasonable pricing for members and visitors. This has been particularly difficult in the catering department where food costs rose rapidly due to shortages during the floods and an acute shortage of skilled chef's contributed to inflated wage costs.

The excellent financial result was achieved despite significant disruption to food, beverage, and gaming revenues over the final months when renovation works to the Beachside Clubhouse were being carried out.

As of 31st July, the club remained debt free and there was a balance of \$1,413,418 in the savings account. To date, capital investment relating to additional gaming machine entitlements and the Beachside clubhouse renovation have been funded from savings. Borrowings will be required to finalise the project and pending the timing of capital investment projects planned for next year, core debt at the end of the 2023 /24 financial year will be in the vicinity of \$3 million.

We are pleased to announce that during the year our club donated \$122,500 to local charities and community organisations through the ClubGRANTS programme. In addition, we donated \$20,000 to assist local golfing juniors with travelling and competition expenses. Whilst on the subject of community support, we wish to commend the Women and Veteran Sub-clubs for their wonderful fundraising work throughout the year with the ladies donating \$10,000 to the Safe Waters homeless shelter and the Veterans raising \$2,250 for Legacy.

For months now we have experienced great golfing weather and there have been record rounds played at both courses. The redesigned Beachside course has exceeded all expectations with rounds up 40% on the years prior to the renovation.

Home-grown golfers, Kelsey Bennett, and Jye Halls continue to compete strongly interstate and around the world and we are extremely proud of both of them. Kelsey is now a professional golfer and playing on both the European and Australian tours. To top her achievements off, she had the opportunity to play in the British Open this year.

Jye, now playing in the amateur men's division, has had multiple Top 10 finishes in events this year including 5th in the Queensland Amateur Championship. We look forward to watching his career over the coming years.

We are progressing well with our strategic goal of becoming a Women in Golf Charter signatory club. This means we are actively working with Golf

NSW, driving change to promote participation of women of all ages and abilities in the game of golf. We wish to congratulate the golf management team and the committees for their enthusiasm and work with planning and implementing this wonderful initiative.

## **Moving Ahead at Beachside**

After years of planning, renovations to the Beachside Clubhouse commenced in early June. The new look club features an extended lounge area to take in the eastern views across the headland whilst the beautiful downstairs room will become a dedicated café, bar, and restaurant with direct access from the beach. In addition, the gaming room is being expanded to provide a modern, comfortable, and spacious environment. To top it all off there will be a large bottleshop and walk in cool room, with an extensive range of boutique wines and beers.

Included in the works is the replacement of the roof which many of you know leaked in dozens of places. With stainless

steel box gutters, the new roof should keep our club dry for many years to come. All renovation work is expected to be completed by December 2023, just in time for the summer season. We can't wait to see the finished product.

To further complement our golfing facilities and create additional revenue in the future, the development of an 18-hole mini-golf course at Beachside has progressed from concept to the planning stage. An announcement on this exciting project will be forthcoming in the near future!

## **Moving Ahead at Hilltop**

This is an exciting period for our club! The Strategic Golf Plan 2022 pledged significant investment in upgrade work to the Hilltop golf course. The Board and Management have invested a lot of time into this project and earlier this year the Course Master Plan was presented to the membership. Members were invited to provide feedback as well as meet with the Course Architect and Agronomist. The discussion sessions were well

attended, and feedback was constructive. For those who have not yet seen it, the plan is available for viewing on the Mollymook Golf Club website.

Commencing with the construction of a spare hole in 2024, works to the course will commence from 2025 at three holes per year over a six-year period. Total investment will be \$6 million and will include extensive upgrade works to tees, greens, bunkers, drainage and irrigation.

Also planned for 2024 is upgrade work to the bar and food servery areas in the Hilltop Clubhouse.

## Our People

The Hospitality Skills Gap has been a topic of discussion within the industry for some time now. During the early stages of the pandemic, hospitality workers were forced out of the industry, and many haven't returned, creating a skills gap that is expected to take several years to fill. Our club is experiencing the impact of the shortage and over the last year, several key roles

have been filled with employees lacking hospitality experience. In the past, these positions were filled by trainees however COVID crippled traineeship programs, and we are going through a period of competing for limited local talent and relocating from outside the area. On a positive note, our renewed traineeship programme is slowly gaining momentum and it won't be long before we are again promoting from within our own ranks.

We are blessed to have a core team of talented and reliable managers and employees that always find a way and are focused on training the newer people to their own high standards. Senior Managers Nerine Ockwell, Bary West and Jason Clay have been outstanding, rebuilding our teams, and working through the challenge of renovations and a very busy golf programme. Tonia Lavallo, as always has been a tower of strength supporting the management team and Directors. Course Superintendent Mark Pullinger is also inspirational, and the high standard of our golf courses reflect his professionalism and that of the course

maintenance team he leads.

The Board of Directors have continued to work diligently, further developing, and implementing the strategic goals of the club, diversifying and strengthening our revenue streams, ensuring corporate governance is of a high standard and always improving communications with the membership. We would like to note that Directors are volunteers and give up their time freely for the benefit of the club and the membership.

We would like to thank our Club Captain, Sean Carson for his dedication to promote the game of golf, particularly with junior golf programmes. To Vice-President Ben Hatcher and Directors Brendan Bull, Dawn Makeham, Dorothy Buck, and Rodney Tucker, thank you for your time, expertise, advice, and camaraderie.

Our volunteers have once again been wonderful with plenty of dedicated members turning up to marshal golfing events, pick up sticks, serve on committees and

help out with all the little things that add up to so much. We would particularly like to thank Sue Rayner and Dave Hassall for coordinating the volunteer program.

We are very proud of our Board, management and operational team and the amazing results that seem to keep coming. Finally, and most importantly thank you to all the membership for another fantastic year, both on and off the golf course. We wish you all the best of health over the coming festive season and a wonderful new year.



**DAVID HUME**  
PRESIDENT



**JOHN HOLT**  
GENERAL MANAGER

# CAPTAIN'S REPORT 2023

It's been great golfing this year with the golf boom softening a little from an all-time peak in golf participation in recent years. The sport is still thriving however, especially with junior golf participation and membership showing strong growth across the local area. This growth can be attributed to the hard work of the staff and volunteers for promoting the game, however it also shows what a great asset we have with the renovated Beachside course proving to be very popular whilst providing a great pathway for attracting new participants to the game of golf.

The Hilltop course continues to rate highly and be an attractive golfing destination. Years of heavy rainfall finally eased in mid-autumn allowing golfers to finally satisfy their golfing fix. The improved weather has also seen the golf courses flourish and present magnificently to reflect the hard work of the committed course maintenance team.

For the last financial year, we had a record 90,392 rounds of golf played with 53,632 at Hilltop, and 36,760 at Beachside. At Hilltop, 76% of the rounds were from member play and 24% from visitors. At Beachside, 58% of the rounds were from member play and 42% from visitors.

Congratulations to all the major event winners including the 2022 Club Champions, Jye Halls on winning his fourth Men's Club Championship and to Veronica Johnston for winning her third Women's Club Championship. Our 2023 Club Championships are about to commence (at the time of writing) so good luck to everyone this year. Shaun Dickson won his fourth Veterans Club Championship earlier this year while Jye Halls also won his fourth (and last) Junior Championship. Jye is now 18 and mixing it with the adults.

Our Mollymook Open events were very successful this year with

massive fields and it was great to see our own members taking home the major trophies. Jye Halls won his second Mollymook Open, by an impressive 6 shots, with a 3 under par total 141. One of our rising star juniors Sienna Clarke, won her first Mollymook Open by just 20 shots, with a 1 under par total 145. Sienna also went on to beat all the boys later in the year to win the Mollymook Junior Open.

Kelsey Bennett turned professional early this year and started with a bang by winning the WPGA Qualifying Tournament and then unfortunately lost on the 4th playoff hole in her first event

as a professional at the WPGA Melbourne International. Kelsey is currently playing on the Ladies European Tour Access Series where she has had a few Top 10 finishes this year and is currently 23rd on the Order of Merit and 9th on the "Rookie of the Year" rankings (at the time of writing). We look forward to seeing Kelsey playing back at Hilltop in the new Women's NSW Open Regional Qualifier in late November this year.







Our Hilltop course has been nominated as one of 16 courses for “Australia’s Best Golf Course” at the 2023 World Golf Awards in Abu Dhabi later this year. This is a great achievement and an honour to be the only NSW course nominated which puts us on the world stage. In the last 12 months, Hilltop was also voted #2 in “Australia’s 50 Favourite Courses” which is voted by the public and means a lot.

Congratulations to our Golf Manager, Barry West, who received his Certified Club Manager (CCM) designation in Florida earlier this year. Barry is one of six Australians to achieve his CCM status and we wish him well at the NSW Golf Industry Awards where he is one of 3 finalists in Golf Management Australia’s “Manager of the Year” award.

A big thank you to our Hilltop Golf Team including our PGA Professionals, Mario, Chris, Brad and Mark and our casual staff Jackie, Mel, Trish and Neale who helped so much throughout the year. Thank you to Malcolm, Leo, Debby, Mike and John for looking

after the golfers at Beachside. Thank you to all the Food and Beverage staff who look after us. We would really like to thank our Course Superintendent, Mark Pullinger and his course maintenance team for doing excellent work throughout the year at both courses. You would never have thought that the guys would be praying for rain after last year but it seems to be all or nothing at the moment.

Thanks to our new Volunteer Co-ordinator, Sue Rayner and the faithful volunteers who help

throughout the year with the course gardens and course clean ups, etc and also to all the volunteers who assist with starting, spotting and scoring for our major events. Last but certainly not least, thank you to the club’s management team and all the staff for doing a great job as it’s certainly been a bit tricky during the Beachside clubhouse renovations. Thank you to my fellow Directors and club members for your ongoing support.

Good Golfing in 2024.



**SEAN CARSON**  
CAPTAIN



# 2023 CLUB GRANTS RECIPIENTS

Grant Recipient Category 1	Purpose
Lions Ulladulla District Community Foundation	A4 - Aged, Disability or Youth Services
Marine Rescue Kioloa	A6 - Victims of Natural Disasters
Milton Ulladulla Men's Shed Inc.	D3 - Community Enterprises
Milton-Ulladulla District Soup Kitchen	D3 - Community Enterprises
Mollymook Surf Lifesaving Club	A6 - Victims of Natural Disasters
Northern NSW Helicopter Rescue Service Limited	A6 - Victims of Natural Disasters
NSW Government Schools - Ulladulla Public School	A4 - Aged, Disability or Youth Services
Rainbow Club Australia	A4 - Aged, Disability or Youth Services
Safe Waters Community Care Inc.	A1 - Family Support/Emergency or Low Cost Accommodation
Storyfest Inc	B3 - Community Education Programs
Stroke Recovery Association NSW	A4 - Aged, Disability or Youth Services
The Ulladulla & Districts Community Resources Centre	B1 - Neighbourhood Centre/Youth Drop in Activities
Ulladulla Emotional Disturbance Unit	A4 - Aged, Disability or Youth Services
Ulladulla Milton Lions Club	D3 - Community Enterprises
University of Wollongong	B3 - Community Education Programs
Milton Ulladulla Touch Football	A - Sport
Milton Ulladulla Videography Club Inc.	D - Community Activities
Milton-Ulladulla District Soup Kitchen	D - Community Activities
Mollymook Beach Combined Probud	D - Community Activities
Mollymook Bridge Club	D - Community Activities
Mollymook Ladies Hilltop Committee	A - Sport
Mollymook Surf Lifesaving Club	D - Community Activities
NSW Chemist Golf Club	C - Health
Orange Ex-Services' Club Ltd	J - Other (Please Specify)
Queenscliff Surf Life Saving Club	A - Sport
Sienna Clarke Golf Youth Sponsorship	A - Sport
Southern Women's Group Incorporated	D - Community Activities
St Mary's Star of the Sea Primary School	D - Community Activities
Storyfest Inc	I - Cultural Activities
The Disability Trust	A - Sport
Thirst Response Box Rallies Team	C - Health
Ukenasia	D - Community Activities
Ulladulla & Districts Garden Club Inc	D - Community Activities
Ulladulla High School	B - Education
Ulladulla Oztag	A - Sport

Grant Recipient Category 2	Purpose
238 Army Cadet Unit Shoalhaven	D - Community Activities
Brad Hardy Foundation	D - Community Activities
Country South Steelers Rugby League team	A - Sport
David Munro	D - Community Activities
GI Cancer Institute	F - Medical Research
Jye Halls Golf Youth Sponsorship	A - Sport
Legacy Group Batemans bay	D - Community Activities
Milton Follies Inc	D - Community Activities
Milton Ulladulla Basketball Association	A - Sport
Milton Ulladulla Bulldogs Rugby League	A - Sport
Milton Ulladulla Business Chamber & The Rotary Club of Milton-Ulladulla	D - Community Activities
Milton Ulladulla District Tennis Association	A - Sport
Milton Ulladulla Entertainers Inc	D - Community Activities
Milton Ulladulla Hospital Auxiliary	D - Community Activities
Milton Ulladulla Junior Soccer Club	A - Sport
Milton Ulladulla Lions Club	D - Community Activities



**MOLLYMOOK GOLF CLUB LTD**  
**A.B.N. 29 000 960 976**

**FINANCIAL REPORT**  
**FOR THE YEAR ENDED**  
**31 JULY 2023**

**MOLLYMOOK GOLF CLUB LTD**  
**A.B.N. 29 000 960 976**

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## DIRECTORS' REPORT

Your directors present their report on the company for the financial year ended 31 July 2023.

### Principal Activities

The principal activities of the company during the financial year were:

To provide and maintain a licensed golf club.

### Objectives & Strategies

The short and long term objectives of the company are to provide golf club facilities to members and guests.

The strategy for achieving these objectives is to conservatively manage and monitor the company's financial position, and ensure that member facilities are kept at the highest of standards.

### Performance Measurement

The company uses industry accepted financial and non-financial KPI's to monitor performance.

### Membership

The number of members registered in the Register of Members at 31 July 2023 were as follows:

Golf Members	1,353
Social Members	11,068
Life Members	2
Total Members	<u>12,423</u>

The company is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the company is wound up, the Constitution states that each member is liable to contribute a maximum of \$2 each towards meeting any outstanding obligations of the entity. At 31 July 2023 the collective liability of members was \$24,846 (31 July 2022: \$23,116).

## DIRECTORS' REPORT

### Directors

The names of the directors in office at any time during or since the end of the year are:

#### David Hume President

*Qualifications, experience, and special duties:*

Managing Director of Hume Consulting Group.

Former Senior Manager Commonwealth Public Service.

Former Professional Associate, (Management) University of Canberra (UC).

Former Lecturer University of Canberra & Australian National University (ANU).

Former Fellow, President and Board Director of the Australian Human Resources Institute.

BA (ANU), Grad Dip Human Resource Management (UC), Management Diploma (CIT).

Practitioner's Certificate in Mediation and Conciliation.

Certificate IV in Workplace Assessment and Training.

Former Captain Mollymook Golf Club Veterans.

#### Benjamin Hatcher Vice President

*Qualifications, experience, and special duties:*

Owner of Tailor-Made Financial Services operation in Milton from 2002 to present.

Previously Worked for Hong Kong Stock Exchange and UBS Bank.

Bachelor of Business.

Graduate Diploma of Applied Finance and Investment.

Graduate Diploma of Financial Planning.

Masters in Applied Finance.

Member of Financial Planning Association & SMSF Association.

Certified Financial Planner (FPA) SS - SMSF Specialist Accreditation.

#### Sean Carson Director, Golf Captain

*Qualifications, experience, and special duties:*

Business owner & Manager 'Of Mollymook Cove Apartments.

Contract worker with ABC (Australian Broadcasting Corporation).

Class 1 Agent – Real Estate Licence.

PGA Community golf Instructor accreditation.

Former Bureau of Meteorology, Senior Meteorologist liaison officer for the Australian Defence Force.

Former spokesperson for BOM media and communications.

Former manager of Canberra Meteorological Office.

Bachelor of Science - Physics.

Graduate Diploma in Meteorology.

Graduate Certificate in Accounting.

Member of several golf clubs for over 30 years.

Committee and green keeping experience.

**MOLLYMOOK GOLF CLUB LTD**  
**A.B.N. 29 000 960 976**

**DIRECTORS' REPORT**

**Dorothy Buck**

**Director**

*Qualifications, experience, and special duties:*

Retired Banker.  
Tertiary Diploma of Commerce.  
Former President of Mollymook Womens Golf.  
Former Senior Manager of Rothschilds Australia Ltd.  
Former Accountant/Administration & Conference Manager of Hamertare Pty Ltd.  
Former Executive of Schroders Australia Ltd.  
Former Director of Euro-National Investment Corporation.  
Former Senior Manager of Capel Court Corporation Ltd.  
Former Senior Manager at Citicorp Capital Markets.  
Former Trustee Officer of Permanent Trustee Company.

**Rodney Tucker**

**Director**

*Qualifications, experience, and special duties:*

Current owner of McGrath Estate Agency.  
Current International Cricket Council Elite Panel Umpire.  
Former First-Class Cricket Player with NSW, Tasmania & ACT (Captain Coach).  
Former owner of Sportsco franchise in Hobart.

**Brendan Bull**

**Director**

*Qualifications, experience, and special duties:*

Former International Manager, Telstra Global Satellite. Business responsibility for Africa and Southern Europe.  
Former School Teacher employed by the NSW Dept of Education.  
Former International Account Director, Inmarsat, Government/Defence Sector (Responsibility for entire Asia Pacific region).  
Former Small Business Owner/Operator of 2 liquor stores in Sydney.  
Former Manager at a Registered Club.  
Former Inaugural President, Mt Annan Swimming Club.  
Former Network Integration Sales Manager.  
Former Director, Asia Pacific (Satellite Communications) Head of Sales, Marketing and Operations.

**Dawn Makeham**

**Director**

*Qualifications, experience, and special duties:*

Former Director of Nineteenth Hole Pty Ltd T/as Mollymook Shores Motel  
Former Director of Ocean Mocean Pty Ltd T/as All Seasons Motor Lodge.  
Former Director of Kruiise Pty Ltd T/as Abel Tasman Motor Inn Dubbo.

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

**MOLLYMOOK GOLF CLUB LTD**  
**A.B.N. 29 000 960 976**

**DIRECTORS' REPORT**

**Summary of Meeting Attendances:**

12 ordinary meetings and 2 special meetings were held during the year.

		<i>Number of Meetings Eligible To Attend</i>	<i>Number of Meetings Attended</i>
1	David Hume	14	14
2	Benjamin Hatcher	14	13
3	Sean Carson	14	12
4	Dorothy Buck	14	13
5	Rodney Tucker	14	6
6	Brendan Bull	14	14
8	Dawn Makeham	14	11

**Auditor's Independence Declaration**

The lead auditor's independence declaration for the year ended 31 July 2023 has been received and can be found on page 7 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director:   
David Hume

Dated 27 September 2023

**INDEPENDENT AUDIT REPORT  
TO THE MEMBERS OF  
MOLLYMOOK GOLF CLUB LTD  
A.B.N. 29 000 960 976**

**Audit Opinion**

We have audited the financial report of Mollymook Golf Club Ltd (the company), which comprises the statement of financial position as at year ended 31 July 2023, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of Mollymook Golf Club Ltd is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at the year ended 31 July 2023 and of its performance and cash flows for the year ended on that date; and
- (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

**Basis of Audit Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Other Information**

The directors are responsible for the other information. The other information does not include the financial report and our auditor's report thereon, but comprises the President and General Manager Report, and the Captain's Report, which are expected to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**INDEPENDENT AUDIT REPORT  
TO THE MEMBERS OF  
MOLLYMOOK GOLF CLUB LTD  
A.B.N. 29 000 960 976**

**Responsibilities of the Directors for the Financial Report**

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

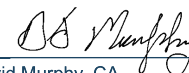
In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditor's Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

**Booth Partners**




David Murphy, CA  
52 Osborne Street, Nowra NSW 2541  
Dated 27 September 2023

**AUDITOR'S INDEPENDENCE DECLARATION  
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001  
TO THE DIRECTORS OF  
MOLLYMOOK GOLF CLUB LTD  
A.B.N. 29 000 960 976**

I declare that, to the best of my knowledge and belief, during the year ended 31 July 2023, there have been no contraventions of:

- i) the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii) any applicable code of professional conduct in relation to the audit.

**Booth Partners**



David Murphy, CA  
52 Osborne Street, Nowra NSW 2541  
Dated 27 September 2023

**MOLLYMOOK GOLF CLUB LTD  
A.B.N. 29 000 960 976**

**STATEMENT OF PROFIT OR LOSS AND COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 JULY 2023**

	Note	2023 \$	2022 \$
Revenue	2	19,333,568	14,830,264
Other income	2	136,440	380,596
Cost of sales		(3,595,598)	(2,758,556)
Consultancy		(269,533)	(338,576)
Depreciation and amortisation		(1,926,134)	(1,837,173)
Employee benefits expense		(6,103,812)	(4,985,167)
Interest expense		(16,438)	(17,027)
Legal costs		(9,658)	(20,168)
Occupancy and maintenance expense		(3,092,546)	(2,707,679)
Poker machine taxes		(1,149,178)	(846,809)
Promotions, entertainment and member benefits expense		(689,557)	(459,869)
Other expenses		(1,112,881)	(683,922)
<b>Profit before income tax</b>	<b>3</b>	<b>1,504,673</b>	<b>555,914</b>
Income tax expense		-	-
<b>Profit (loss) attributable to members of the company</b>		<b>1,504,673</b>	<b>555,914</b>
<b>Total comprehensive income (loss) attributable to members of the company</b>		<b>1,504,673</b>	<b>555,914</b>

The accompanying notes form part of these financial statements.

**MOLLYMOOK GOLF CLUB LTD**  
A.B.N. 29 000 960 976

**STATEMENT OF FINANCIAL POSITION**  
AS AT 31 JULY 2023

	Note	2023 \$	2022 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	4	2,335,771	2,933,015
Trade and other receivables	6	155,065	175,235
Inventories	7	480,220	497,714
Other current assets	8	147,572	291,778
<b>TOTAL CURRENT ASSETS</b>		<u>3,118,628</u>	<u>3,897,742</u>
<b>NON-CURRENT ASSETS</b>			
Receivables	6	3,000	3,000
Property, plant and equipment	9	23,800,937	21,181,217
Intangible assets	10	2,089,855	925,851
<b>TOTAL NON-CURRENT ASSETS</b>		<u>25,893,792</u>	<u>22,110,068</u>
<b>TOTAL ASSETS</b>		<u>29,012,420</u>	<u>26,007,810</u>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	11	2,461,038	1,548,568
Borrowings	12	320,811	306,790
Short term provisions	14	443,026	396,722
Other current liabilities	15	663,357	617,583
<b>TOTAL CURRENT LIABILITIES</b>		<u>3,888,232</u>	<u>2,869,663</u>
<b>NON-CURRENT LIABILITIES</b>			
Trade and other payables	11	346,896	85,392
Borrowings	12	503,805	345,104
Long term provisions	14	131,426	116,602
Other non-current liabilities	15	112,705	66,366
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>1,094,832</u>	<u>613,464</u>
<b>TOTAL LIABILITIES</b>		<u>4,983,064</u>	<u>3,483,127</u>
<b>NET ASSETS</b>		<u>24,029,356</u>	<u>22,524,683</u>
<b>EQUITY</b>			
Reserves	17	8,469,986	8,469,986
Retained earnings		15,559,370	14,054,697
<b>TOTAL EQUITY</b>		<u>24,029,356</u>	<u>22,524,683</u>

The accompanying notes form part of these financial statements.

**MOLLYMOOK GOLF CLUB LTD**  
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**STATEMENT OF CHANGES IN EQUITY**  
FOR THE YEAR ENDED 31 JULY 2023

	Retained Profits	Reserves	Total
Balance at 1 August 2021	13,498,783	8,469,986	21,968,769
Profit (loss) for the year	555,914	-	555,914
Other comprehensive income for the year	-	-	-
Total comprehensive income attributable to members of the entity	555,914	-	555,914
Balance at 31 July 2022	<u>14,054,697</u>	<u>8,469,986</u>	<u>22,524,683</u>
Balance at 1 August 2022	14,054,697	8,469,986	22,524,683
Profit (loss) for the year	1,504,673	-	1,504,673
Other comprehensive income for the year	-	-	-
Total comprehensive income attributable to members of the entity	1,504,673	-	1,504,673
Balance at 31 July 2023	<u>15,559,370</u>	<u>8,469,986</u>	<u>24,029,356</u>

The accompanying notes form part of these financial statements.



**MOLLYMOOK GOLF CLUB LTD**  
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**STATEMENT OF CASH FLOWS**  
FOR THE YEAR ENDED 31 JULY 2023

	Note	2023 \$	2022 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers		21,798,607	16,909,158
Payments to suppliers and employees		(18,396,699)	(14,513,743)
Interest received		39,732	927
Interest paid		(16,438)	(17,027)
Grants and subsidies		59,577	395,090
<b>Net cash provided by (used in) operating activities</b>		<u>3,484,779</u>	<u>2,774,405</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment		43,909	2,000
Payments for property, plant and equipment		(2,964,641)	(2,590,112)
Payments for intangibles		(707,269)	(21,109)
<b>Net cash provided by (used in) investing activities</b>		<u>(3,628,001)</u>	<u>(2,609,221)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings		(356,539)	(281,928)
Lease payments		(97,483)	(81,286)
<b>Net cash provided by (used in) financing activities</b>		<u>(454,022)</u>	<u>(363,214)</u>
Net increase (decrease) in cash held	5	(597,244)	(198,030)
Cash at beginning of financial year		<u>2,933,015</u>	<u>3,131,045</u>
Cash at end of year	4	<u>2,335,771</u>	<u>2,933,015</u>

The accompanying notes form part of these financial statements.

**MOLLYMOOK GOLF CLUB LTD**  
A.B.N. 29 000 960 976

**NOTES TO THE FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 JULY 2023

**1 Summary of Significant Accounting Policies**

**Basis of Preparation**

The financial statements are general purpose financial statements that have been prepared in accordance with the requirements of the Australian Accounting Standards - Simplified Disclosures of the Australian Accounting Standards Board and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in the financial statements containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of these financial statements are presented below. They have been consistently applied unless otherwise stated.

The financial statements, except for cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements of Mollymook Golf Club Ltd for the year ended 31 July 2023 were authorised for issue in accordance with a resolution of the directors on 27 September 2023.

**Revenue and Other Income**

The company has applied AASB 15: Revenue from Contracts with Customers (AASB 15) and AASB 1058: Income of Not-for-Profit Entities (AASB 1058).

Revenue is measured based on the consideration to which the company expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties. The company recognises revenue when it transfers control of a product or service to a customer. Each major source of revenue is recognised as follows:

**Goods and Services**

All goods and services other than those detailed below are delivered, invoiced, and paid for simultaneously. This includes sales of liquor, gaming products, golf games, and other products. Revenue is recognised immediately at the point of sale. The impact of the loyalty program has been detailed below.

**Memberships**

Membership is granted following payment of annual fees and in the case of new members, board approval. Payment for new members is due on application, and payment for renewing members is due within one month of the renewal date. Contract liabilities are recognised on receipt of payment, and revenue is recognised on a straight line basis over the period of membership, or in the case of entrance fees, the expected term of membership based on historical golf membership data.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

**Loyalty Program**

Members are eligible to earn points based on their in-club expenditure. Points are redeemable against any future purchases from the club. The points accumulate and expire at tiered rates and timeframes. A portion of takings relating to loyalty points are deferred to liabilities. Revenue is recognised when loyalty points are redeemed or the likelihood of the customer redeeming the loyalty points becomes remote.

**Advertising and Sponsorships**

Advertising and sponsorships are invoiced prior to the agreed period of coverage and invoices are typically payable within 30 days. Contract liabilities are recognised when the invoices are issued, and revenue is recognised on a straight line basis over the agreed period of coverage.

**Function Income**

Deposits for functions are invoiced at the time of booking and are payable by the earlier of 30 days from the booking, or 10 days prior to the event. Full payment for the function is typically due by the day of the event. Contract liabilities are recognised when the booking is made, and for any part payments received prior to the time of the event. Revenue is recognised at the time the function is held.

**Ticket Sales**

Event tickets are invoiced when payment is received. Contract liabilities are recognised when tickets are sold prior to the date of the event. Revenue is recognised at the time the event is held.

**Grants**

Grant revenue is recognised in the statement of comprehensive income when control of the grant is obtained and it is probable that the economic benefits gained from the grant will flow to the club and the amount of the grant can be measured reliably. If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

Donations and bequests are recognised as revenue when received.

All revenue is stated net of the amount of goods and services tax (GST).

**Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

**Trade and Other Receivables**

Trade receivables are recognised initially at the transaction price (i.e. cost) and are subsequently measured at cost less provision for impairment. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

At the end of each reporting period, the carrying amount of trade and other receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in statement of comprehensive income.

**Inventories**

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on a first-in first-out basis.

Stores are valued at cost.

**Prepayments**

Prepayments are recognised when a payment is made for services that the company expects to utilise over a period of time. Prepayments are measured at the unexpended portion of the contractual cost of the services. Expenditure is transferred to profits and losses on a straight line basis over the period to which it relates.

**Property, Plant and Equipment**

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment losses.

**Property**

Freehold land and buildings are measured at cost less depreciation. It is the policy of the entity to have annual appraisals by the directors to ensure the carrying amount is not in excess of the recoverable amount from those assets.

**Plant and Equipment**

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of the recoverable amount is made when impairment indicators are present.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss during the financial period in which they are incurred.

The depreciation rates used for each class of depreciable asset are:

Class of Fixed Asset	Depreciation Rate
Land and Buildings	0 - 10% Straight Line
General Plant	10 - 35% Straight Line
Poker Machines	20 - 30% Straight Line

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of comprehensive income. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

## Intangibles

### Poker Machine Licences

Purchased poker machine licences are initially recognised and subsequently carried at cost. They have an infinite life in accordance with the licence terms. Poker machine licences are assessed annually for impairment.

### Software

Software is initially recognised at cost. It has a finite life and is carried at cost less any accumulated amortisation and impairment losses. Software is amortised over the expected useful life and is assessed annually for impairment.

All amortisation is included in the statement of profit or loss and comprehensive income under "depreciation and amortisation".

The amortisation rates used for each class of intangible asset are:

Class of Intangible Asset	Amortisation Rate
Software	35% Straight Line

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

## Financial Instruments

### Recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the company commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs.

Trade receivables are initially measured at the transaction price.

Financial assets and liabilities are subsequently measured at amortised cost.

### Impairment

The entity used the general approaches to impairment, as applicable under AASB 9.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

At each reporting date, the entity recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

## Impairment of Assets

At each reporting date, the company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement, unless the asset is carried at a revalued amount in accordance with another standard. Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Impairment testing is performed annually for intangible assets with indefinite lives.

Where an impairment loss on a revalued asset is identified, this is debited against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

### Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

Non-current liabilities are recognised when a supplier offers extended payment terms that have been determined not to include a finance component, to the extent that the liability is not expected to be settled wholly within 12 months after the end of the annual reporting period. When extended payment terms are deemed to include a finance component, the liability is classified as a borrowing and accounted for accordingly.

### Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented on a gross basis, except for the GST component of investing and financing activities which are disclosed as operating cash flows.

### Income Tax

The company is exempt from income tax under section 50-45 of the Income Tax Assessment Act 1997.

### Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured at the present value of management's best estimate of the outflow required to settle the obligation at the end of the reporting year. The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the unwinding of the discount is taken to finance costs in the statement of other comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

### Short term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The company's obligations for short-term employee benefits such as wages and salaries are recognised as a part of current liabilities in the statement of financial position.

### Other long-term employee benefits

The company classifies employee's long service leave and annual leave entitlements as other long-term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.

The company's obligations for long-term employee benefits are presented as non-current liabilities in the statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

### Member Points

The club recognises a provision for unredeemed member points, adjusted for the probability of redemption determined by historical data. Points are expected to be redeemed within 12 months.

### Leases

At inception of a contract, the company assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the company where the company is a lessee. However, all contracts that are classified as short-term leases (ie a lease with a remaining lease term of 12 months or less) and leases of low-value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially, the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the company uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The right-of-use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date, as well as any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the company anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

For leases that have significantly below-market terms and conditions principally to enable the Entity to further its objectives (commonly known as peppercorn/concessionary leases), the company has adopted the temporary relief under AASB 2018-814 and measures the right-of-use assets at cost on initial recognition.

### Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production that necessarily take a substantial period of time to prepare for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the income statement in the period in which they are incurred.

### Key Management Personnel Compensation

Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the company, directly or indirectly, including any directors (whether executive or otherwise). Compensation includes all forms of employee benefits paid, payable or provided by or on behalf of the company in exchange for services rendered.

### Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial report based on historical knowledge and best available current information.

Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

### Key Judgement: Performance obligations under AASB 15

To identify a performance obligation under AASB 15, the promise must be sufficiently specific to be able to determine when the obligation is satisfied. Management exercises judgement to determine whether the promise is sufficiently specific by taking into account and conditions specified in the arrangement, explicit or implicit, regarding the promised goods or services. In making this assessment, management includes the nature/type, cost/value, quantity and the period of transfer related to the goods or services promised.

### Key Judgement: Lease term and option to extend under AASB 16

The lease term is defined as the non-cancellable period of a lease together with both periods covered by an option to extend the lease if the lessee is reasonably certain to exercise that option; and also the period covered by an option to terminate the lease if the lessee is reasonably certain not to exercise that option. The options that are reasonably going to be exercised is a key management judgement made by determining the likelihood to exercise the options on a lease-by-lease basis looking at various factors such as which assets are strategic and which are key to future strategy of the entity.

### Key Judgement: Employee benefits

For the purpose of measurement, AASB 119: Employee Benefits defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related services. Based on historical data, it is expected that most employees will use all of their annual leave entitlements in the same year in which they are earned or during the 12-month period that follows. As a result of this the directors believe that obligations for annual leave entitlements satisfy the definition of short term employee benefits and, therefore, are required to be measured as the undiscounted amounts expected to be paid when the obligation is settled.

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023 \$	2022 \$
<b>2 Revenue</b>		
<b>Revenue</b>		
Catering	5,300,343	3,952,003
Commissions	94,302	68,442
Functions	167,308	140,033
Gaming	5,617,276	4,487,858
Golf shop sales	514,484	417,583
Green fees	1,619,329	1,213,198
Hire and storage	531,357	376,587
Liquor sales	4,327,650	3,113,633
Memberships	1,132,342	1,049,496
Sundry Income	29,177	11,431
	<u>19,333,568</u>	<u>14,830,264</u>
<b>Other Income</b>		
Apprenticeship Rebates	28,111	33,356
Covid Wage Subsidies	-	321,862
Insurance Recoveries	37,131	19,451
Interest	39,732	927
Other Grants & Donations	31,466	5,000
	<u>136,440</u>	<u>380,596</u>
Total revenue and other income	<u>19,470,008</u>	<u>15,210,860</u>
<b>3 Profit from Ordinary Activities</b>		
Profit from ordinary activities before income tax expense has been determined after:		
<b>Expenses:</b>		
Amortisation	5,793	1,682
Depreciation	1,920,341	1,835,491
Short term lease payments	8,950	9,195
Low value lease payments	21,900	21,900
Auditors remuneration:		
Audit fees	31,500	31,500
Accountancy fees	41,450	40,650
Other fees capitalised	-	8,850
<b>Total auditor's remuneration</b>	<u>72,950</u>	<u>81,000</u>

MOLLYMOOK GOLF CLUB LTD  
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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023 \$	2022 \$
<b>4 Cash and Cash Equivalents</b>		
<b>Current</b>		
Cash on Hand	412,000	392,000
Commonwealth Bank - TAB & Keno	10,374	448
Commonwealth Bank - Current Account	425,291	180,421
Commonwealth Bank - Gaming Account	74,688	32,840
Commonwealth Bank - Junior Development Fund	-	5,948
Commonwealth Bank - Savings Account	1,413,418	2,321,358
	<u>2,335,771</u>	<u>2,933,015</u>
<b>6 Trade and Other Receivables</b>		
<b>Current</b>		
Trade & Other Debtors	108,062	175,235
Net GST	47,003	-
	<u>155,065</u>	<u>175,235</u>
<b>Non-Current</b>		
Deposits	3,000	3,000
	<u>3,000</u>	<u>3,000</u>
<b>7 Inventories</b>		
<b>Current</b>		
Stock on Hand	480,220	497,714
	<u>480,220</u>	<u>497,714</u>
<b>8 Other Current Assets</b>		
<b>Current</b>		
Prepayments	147,572	291,778
	<u>147,572</u>	<u>291,778</u>

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023 \$	2022 \$
<b>9 Property, Plant and Equipment</b>		
<b>Land and Buildings</b>		
Freehold Land & Improvements at Cost	24,972,644	24,754,561
Renovations in Progress	3,241,987	173,593
	<u>28,214,631</u>	<u>24,928,154</u>
Less Accumulated Depreciation	<u>(7,395,079)</u>	<u>(6,773,455)</u>
	<u>(7,395,079)</u>	<u>(6,773,455)</u>
<b>Total Land and Buildings</b>	<u>20,819,552</u>	<u>18,154,699</u>
<b>Plant and Equipment</b>		
Plant and Equipment at Cost	4,274,909	3,594,431
Less Accumulated Depreciation	<u>(2,586,042)</u>	<u>(2,394,435)</u>
	<u>1,688,867</u>	<u>1,199,996</u>
Poker Machines at Cost	4,919,916	5,114,504
Less Accumulated Depreciation	<u>(3,627,398)</u>	<u>(3,287,982)</u>
	<u>1,292,518</u>	<u>1,826,522</u>
<b>Total Plant and Equipment</b>	<u>2,981,385</u>	<u>3,026,518</u>
<b>Total Property, Plant and Equipment</b>	<u>23,800,937</u>	<u>21,181,217</u>
<b>Contractual commitments for the acquisition of property, plant and equipment:</b>		
Beachside Clubhouse Refurbishment Project	5,972,966	-

**Movements in Carrying Amounts**

Movements in carrying amount for each class of property, plant and equipment between the beginning and the end of the financial year:

	Carrying Value 1 Aug 2022	Additions	Disposals	Depreciation	Carrying Value 31 Jul 2023
Land and Buildings	18,154,699	3,286,477	-	(621,624)	20,819,552
General Plant	1,199,996	954,641	(6,429)	(459,341)	1,688,867
Poker Machines	1,826,522	374,182	(68,810)	(839,376)	1,292,518
	<u>21,181,217</u>	<u>4,615,300</u>	<u>(75,239)</u>	<u>(1,920,341)</u>	<u>23,800,937</u>

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023 \$	2022 \$
Movements in carrying amount for each class of right of use assets included in the above:		
	Carrying Value	Carrying Value
	1 Aug 2022	31 Jul 2023
General Plant	-	438,652
	526,671	(88,019)
	<u>-</u>	<u>(88,019)</u>
	<u>526,671</u>	<u>438,652</u>
<b>Core Property</b>		
The 'Core Property' (as defined in the Registered Clubs Act 1976) of the club is comprised of the Beachside Clubhouse and Golf Course located on Golf Avenue Mollymook, and the Hilltop Clubhouse and Golf Course located on Clifford Close Mollymook.		
<b>10 Intangible Assets</b>		
Poker Machine Entitlements	2,080,780	910,983
	<u>2,080,780</u>	<u>910,983</u>
Software	16,550	16,550
Less: Accumulated Depreciation	<u>(7,475)</u>	<u>(1,682)</u>
	<u>9,075</u>	<u>14,868</u>
<b>Total</b>	<u>2,089,855</u>	<u>925,851</u>
<b>Contractual commitments for the acquisition of intangibles</b>		
20 Gaming Machine Entitlements - LIA Community Contributions	578,160	-

**Movements in Carrying Amounts**

Movements in carrying amount of each class of intangibles between the beginning and the end of the current financial year:

	Carrying Value 1 Aug 2022	Additions	Disposals	Amortisation	Carrying Value 31 Jul 2023
Poker Machine Entitlements	910,983	1,169,797	-	-	2,080,780
Software	14,868	-	-	(5,793)	9,075
	<u>925,851</u>	<u>1,169,797</u>	<u>-</u>	<u>(5,793)</u>	<u>2,089,855</u>

MOLLYMOOK GOLF CLUB LTD  
A.B.N. 29 000 960 976

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023 \$	2022 \$
<b>11 Trade and Other Payables</b>		
<b>Current</b>		
Trade & Other Creditors	2,461,038	1,516,544
Net GST	-	32,024
	<u>2,461,038</u>	<u>1,548,568</u>
<b>Non-Current</b>		
Trade Creditors - Extended Terms	-	85,392
LIA Community Contributions	346,896	-
	<u>346,896</u>	<u>85,392</u>
<b>12 Borrowings</b>		
<b>Current</b>		
Equipment Finance	196,994	284,629
Lease Finance	123,817	18,482
Turnpoint Course Finance	-	3,679
	<u>320,811</u>	<u>306,790</u>
<b>Non-Current</b>		
Equipment Finance	118,878	284,031
Lease Finance	383,922	60,068
Commonwealth Bank Better Business Loan	1,005	1,005
	<u>503,805</u>	<u>345,104</u>

**Equipment Finance**

Equipment finance arrangements have terms of 2 - 3 years and are secured over the underlying assets.

**Lease Finance**

The lease portfolio consists of 5 year leases relating to golf carts and accessories. The leases are secured by the underlying assets.

**Bank Loan**

The Commonwealth Bank of Australia holds a registered equitable mortgage over the whole of the Club's assets and undertakings, including first registered mortgages over all land and buildings. Loan conditions include a covenant requiring the club to maintain Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) for the preceding 12 months as at the end of each reporting period not less than \$1,740,000.

MOLLYMOOK GOLF CLUB LTD  
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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023 \$	2022 \$
The BetterBusiness Loan facility limit was increased from \$3 million to \$5 million as at July 26, 2023 to accommodate the increased funding requirements for capital improvements at Mollymook Golf Club Beachside, and refurbishment works for Hilltop.		
The limit and term of the loan are as follows:		
Limit	\$5,000,000	To be drawn progressively.
Term	5 years	From the date of funding.
Interest rate	6.9% p.a.	Variable Rate.
Repayment arrangements		Interest only payments for 2 years followed by Principal and interest repayments for the rest of the Term. Residual Balance: \$4,000,000

**13 Leases**

Lease liabilities are included at note 12 Borrowings.

**Future Lease Payments**

Not later than one year	123,817	18,482
Later than one year and not later than five years	383,922	60,068
	<u>507,739</u>	<u>78,550</u>

**14 Provisions**

**Current**

Provision for Annual Leave	335,922	314,051
Provision for Long Service Leave	107,104	82,671
	<u>443,026</u>	<u>396,722</u>

**Non-Current**

Provision for Long Service Leave	131,426	116,602
	<u>131,426</u>	<u>116,602</u>

**Movements in Carrying Amounts**

Movements in carrying amount for each class of provision between the beginning and the end of the financial year:

	Carrying Value			Unused Amounts	Carrying Value
	1 Aug 2022	Additions	Charges	Reversed	31 Jul 2023
Annual Leave	314,051	354,305	(332,434)	-	335,922
Long Service Leave	199,273	80,922	(33,779)	(7,886)	238,530
	<u>513,324</u>	<u>435,227</u>	<u>(366,213)</u>	<u>(7,886)</u>	<u>574,452</u>



MOLLYMOOK GOLF CLUB LTD  
A.B.N. 29 000 960 976

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023	2022
	\$	\$
<b>15 Other Liabilities</b>		
<b>Current</b>		
Subscriptions in Advance	530,743	438,909
Other Income in Advance	<u>132,614</u>	<u>178,674</u>
	<u>663,357</u>	<u>617,583</u>
<b>Non Current</b>		
Subscriptions in Advance	112,705	60,366
Other Income in Advance	<u>-</u>	<u>6,000</u>
	<u>112,705</u>	<u>66,366</u>

MOLLYMOOK GOLF CLUB LTD  
A.B.N. 29 000 960 976

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

	2023	2022
	\$	\$
<b>16 Contingent Assets and Liabilities</b>		
<b>Sea Wall</b>		
Management is aware that Shoalhaven City Council may request a significant contribution towards remediation works for the sea wall adjacent to the Beachside Club House within the next 12 months. At the time of this report, the value of the request cannot be determined with sufficient reliability to recognise a provision.		
<b>17 Reserves</b>		
Asset Revaluation Reserve	8,184,589	8,184,589
Capital Profits Reserve	<u>285,397</u>	<u>285,397</u>
	<u>8,469,986</u>	<u>8,469,986</u>
<b>18 Key Management Personnel Compensation</b>		
Total Compensation	933,234	817,513
<b>19 Entity Details</b>		
Mollymook Golf Club Ltd is domiciled and incorporated in Australia.		
<b>Registered Office</b>		
72 Golf Avenue Mollymook NSW 2539		
<b>Principal Place of Business</b>		
72 Golf Avenue Mollymook NSW 2539		


**MOLLYMOOK GOLF CLUB LTD**  
**A.B.N. 29 000 960 976**

**DIRECTORS' DECLARATION**

The directors of the company declare that:

1. The financial statements and notes are in accordance with the Corporations Act 2001 and:
  - (a) comply with Australian Accounting Standards.
  - (b) give a true and fair view of the financial position of the company as at 31 July 2023 and of its performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the board of directors.







**Director:**   
\_\_\_\_\_  
David Hume

Dated 27 September 2023



**MOLLYMOOK**  
GOLF CLUB



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To view the  
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Governance  
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